

## Work Plan for Joint Support Programme (2012/13)

EXPECTED OUTPUTS and indicators including targets	PLANNED ACTIVITIES including M&E to be undertaken during the year towards stated Outputs	TIMEFRAME				Implementing Partner (IP)	Budget Description	Source of Fund (in million NU)			Remarks (UNDP/UNEP in US\$)						
		2012/13						Responsible Party (RP)	Amount (NU in Millions)								
		J-S	O-D	J-M	A-J	2011/12	2012/2013		Total	ROD		UNDP/ UNEP (PEF)	UNCDF				
<b>1. Outcome 1: ECP mainstreamed in all national policies, plans and programmes.</b>																	
<p><b>UN CT Output 5.1.1:</b> Capacity of national and local agencies to mainstream environmental concerns strengthened.</p> <p><b>JSP Output 1:</b> ECP mainstreaming guidelines and indicators developed and available for use by sectors.</p> <p><b>Indicators:</b> 1. ECP indicators established and applied to the KRA of the 11 FYP. 2. Revised or improved ECP guidelines produced and applied 3. No of policies and budget decisions influenced by PEE indicator information</p> <p><b>Targets:</b> 1.1 Fine-tuning of GNH indicator on ecology; 1.2 Apply ECP indicators to the National Key Results Area (KRA) of 11th FYP. 1.3 Link ECP indicators to PLAMS.</p> <p>2. Apply PEM Guideline for Sectors' 10th Plan Program and 11th Plan. 3. Conduct two PEE reviews for the 10th Plan period (2008-2013).</p> <p>2. Fine-tuning of GNH indicator on ecology.</p>	1	<b>Develop ECP Mainstreaming guidelines, tools, indicators and communication materials.</b>															
	1.1	Application of ECPM process steps to 11th Plan Preparation with the sectors.		X	X	X	IP: GNHC RP: PMCD(GNHC)	75700: Training/ workshops		1.000	1.000	0.500	0.500		\$ 10,310		
	1.2	Classification of green budget codes in MYRB/PEMs, and develop separate reports in PEMS for Public Environment expenditure.				X	X	IP: GNHC RP: DPA/DNB	71200: International Consultants/w orkshops/misc		2.000	2.000	1.000	1.000		\$ 20,620	
	1.3	a) Develop eco-efficient, low carbon & smart building guidelines, standards, & explore & apply appropriate green technologies, including training of architects, planners, engineers and construction firms on eco-building construction technologies. b) draft & present concept paper				X	X	IP: GNHC RP: DES (MoWHS)	71200: Consultants(in t/local);		2.000	2.000	1.500	0.500		\$ 10,310	
									75700: Training/ workshops		1.000	1.000	0.750	0.250		\$ 5,211	
	1.4	a) Review & develop comprehensive urban/rural development/construction guidelines/standards, regional settlement plans, local area plans for eco-efficient, low carbon, smart, pro-poor & sustainable planning & development, b) draft & present concept paper				X	X	IP: GNHC RP: DoHS(MoWHS)	TA/workshops/ misc		2.000	2.000	2.000	-			
	1.5	a) Develop comprehensive Integrated & Sustainable Water Resource Management policy/plan, b) draft & present concept paper				X	X	IP: GNHC RP: NEC	75700: TA/reports/mis c		-	2.000	2.000	1.000	1.000		\$ 20,619
	1.6	Develop communication & advocacy materials including documentation of all reports, lessons learnt, success stories on ECPM achieved in policies, plans and field work through JSP initiative.				X	X	IP: GNHC RP:GNHC	71300: National Consultant		1.000	1.000	0.500	0.500		\$ 10,310	
							75700: Training/ workshops			0.500	0.500		0.500		\$ 10,400		
								<b>Sub-total</b>		-	<b>11.500</b>	<b>11.500</b>	<b>7.250</b>	<b>4.250</b>	-	<b>87,780</b>	
2	<b>Develop pro-poor benefit sharing mechanisms and guidelines.</b>																

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			J-S	O-D	J-M	A-J										
<b>Output 2:</b> Poverty-Environment linkages demonstrated and benefit sharing policies, mechanisms and guidelines developed.  <b>Indicators:</b> 1. Number of pro-poor benefit sharing policies, guidelines, and strategies developed.  <b>Targets:</b> 1. Review mining royalties and assess the potential mechanism for pro-poor benefit sharing.  2. Implementation of coordinated national strategy on benefit sharing for HWC, and other key eco-system services.	2.1	Undertake study to develop benefit sharing mechanism on any of the appropriate schemes (eco-tourism, hydro-power, drinking water etc.)		X	X	X	IP: GNHC RP: WMD(MoAF)	71600: Travel		1.000	1.000	0.550	0.450		9,278	
	2.2	Develop & Implement critical watershed management plan in Wang and Punatsangchhu basin.  1. Conduct awareness for the communities and Stakeholders; 2. Support to watershed activities; 3. Ex-country study visit for community members to learn about best practices on PES.			X	X	IP: GNHC RP: WMD(MoAF)	workshops/travel/misc		2.000	2.000	2.000	0.000	-		
	2.3	Mining Royalties and potential mechanism for pro-poor benefit sharing of sustainable mining revenues reviewed and assessed.		X	X	X	X	IP: GNHC RP: DGM(MoEA)	75700: Training/workshops		0.500	1.000	0.500	0.250		\$ 5,155
									71600: Travel		0.500		0.250		\$ 5,155	
	<b>Sub-total</b>									-	<b>4.000</b>	<b>4.000</b>	<b>3.050</b>	<b>0.950</b>	-	<b>19,588</b>
<b>Output 3:</b> Staff and modules available for ECP mainstreaming trainings at all level in relevant trainings educational and training institutes.  <b>Indicators:</b> 1. Existence of Training needs assessment for in-country training institutes.  2. Number of training modules developed;  3.. No of persons(m/f) trained with emphasis on women participation and percentage of persons actively applying learned skills  <b>Targets:</b> 1. Conduct Capacity Assessment of in-country training institutes (at least in 9 institutes);  2. Develop ECP module in the selected training institutes (At least 3 modules developed)	<b>3</b>	<b>Develop ECP modules and build capacity of relevant in-country training institutes.</b>														
	3.1	Develop EFRC training module in CST (Both as elective/core module).		X	X	X	IP: GNHC RP: CST(RUB)	74200: Publications		-	1.000	1.000	0.500	0.500		\$ 10,310
	3.2	Build capacity of CST faculty to deliver the EFRC module.			X	X		75700: Training/workshops		-	1.000	1.000	0.500	0.500		\$ 10,310
	3.3	Integrate ECPM within the existing modules of environmental studies in Sherubtse.			X	X	IP: GNHC RP: Sherubtse College(RUB)	74200: Publications			1.000	1.000	0.500	0.500		\$ 10,310
	3.4	Build capacity of Sherubtse faculty to deliver ECPM modules.			X	X		75700: Training/workshops			1.000	1.000	0.100	0.900		\$ 18,557
	3.5	Conduct customized, client-based capacity building programs on ECP mainstreaming topics with & for trg institutes & colleges.			X	X	IP: GNHC RP: GNHC	74200: Publications			0.503	0.503	0.000	0.503		\$ 10,380

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			2012/13						Amount (NU in Millions)	ROD	UNDP/ UNEP (PEF)		UNCDF		
			J-S	O-D	J-M	A-J								2011/12	2012/2013
3.1 Train faculty members for delivering ECP modules (at least 3).							75700: Training/ workshops		1.500	1.500	0.997	0.503		\$ 10,310	
3.2 Conduct series of customized, client-based training programs on ECP mainstreaming topics.															
<b>Sub-total</b>								-	<b>6.003</b>	<b>6.003</b>	<b>2.597</b>	<b>3.406</b>	-	<b>70,177</b>	
<b>Output 4:</b> Capacity of staff in relevant sectors including ECPM Reference Group to mainstream ECP strengthened.  <b>Indicators:</b> 1. No of sector staff(m/f) with emphasis on women(%) trained on ECP mainstreaming and percentage of persons actively applying learned skills;  2. ECP Mainstreaming Reference group trained and instituted.  <b>Targets:</b> 1. Train and sensitize 100 officials(m/f) including women(%) on ECP mainstreaming.  2.1 Conduct trainings on ECP for reference group.  2.2 Sensitize and train key stakeholders by reference group on ECP.  2.3 Design and hoist ECP website.	<b>4</b>	<b>Build capacity of line agencies and reference groups in ECP mainstreaming.</b>													
	4.1	Long-term study (M.Sc) on Integrated Watershed Management and CC adaptation.		X	X	X	IP: GNHC RP: WMD/MoAF	Training		2.000	2.000	2.000	-		-
	4.2	Provide short-term training to engineers, technicians on water quality monitoring & supervision, and develop pro-poor PPP sustainable waste mgt plans for Thimphu Thromde.				X	X	IP: GNHC RP: T/Phu Thromde	Training		1.000	1.000	1.000		
	4.3	Capacity building of local fabricators and technicians on the design, construction, operation and maintenance of energy efficient stoves.				X	X	IP: GNHC RP: DoE(MoEA)	75700: Training/ workshops		1.500	1.500	0.500	1.000	\$ 20,619
	4.4	Long-term study (MSc.) focusing on ECP issues.				X	X	IP: GNHC RP: MoEA	Training		2.000	2.000	2.000	-	
	4.5	Participatory environmental and Social assessment for industrial/ hydro-power development.				X	X	IP: GNHC RP: NEC	75700: Training/ workshops	-	1.500	1.500	0.500	1.000	\$ 20,619
	4.6	Training on the use of "Drivers Pressure State Impact Response" model for state of the environment reporting.				X	X	IP: GNHC RP: NEC	75700: Training/ workshops	-	1.000	1.000	0.500	0.500	\$ 10,309
	4.7	Capacity building of NFE instructors to deliver ECP mainstreamed curriculum developed under JSP.		X	X	X	IP: GNHC RP: NFE(DoE)	75700: Training/ workshops	0.500	1.000	1.500	1.000	0.500		\$ 10,309
	4.8	Build capacity of PPD, Sectoral, LG, Thromde A officials, & reference group members on ECPM(by reference group, relevant trg institutes & consultants)		X	X	X	IP: GNHC RP: NEC	75700: Training/ workshops	1.000	2.500	3.500	2.200	1.300		\$ 26,804
	4.9	Review and fine tune GNH & Project screening tool in collaboration with key SH (CBS, NSB, NEC).		X	X	X	IP: GNHC RP: RED/PMCD(GNH C	75700: Training/ workshops	-	0.500	0.500	-	0.500		\$ 10,309
	4.10	Develop ECP mainstreaming website.				X	X	IP: GNHC RP: NEC	71300: National	-	0.300	0.300	-	0.300	\$ 6,191

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			2012/13						2011/12	2012/2013	Total	ROD	UNDP/ UNEP (PEF)	UNCDF		
			J-S	O-D	J-M	A-J										
	4.11	Support implementation of the findings (systems) of the eco-efficient/green mode of transport for Thimphu city.			X	X	IP: GNHC RP: RSTA/MoIC	Study/workshops/meetings/misc	-	1.500	1.500	1.500	-	-	-	
	4.12	Capacity building to develop PPP model for the approved system (mode of eco-efficient transport).				X		Training	-	1.000	1.000	1.000	-	-	-	-
<b>Sub-total</b>									<b>1.500</b>	<b>15.800</b>	<b>17.300</b>	<b>12.200</b>	<b>5.100</b>	<b>-</b>	<b>105,160</b>	
<b>Output 5:</b> Capacity of CSOs and private sectors to mainstream ECP strengthened.  <b>Indicators:</b> 1. Number of CSOs/private sectors' capacity built on ECP mainstreaming.  <b>Targets:</b> 1. Build capacity of CSOs and private sectors to address ECP issues (eg. eco-efficient houses, Environment Friendly Road Construction, environmental issues).	<b>5</b>	<b>Build capacity of CSOs and private sectors in ECP mainstreaming.</b>														
	5.1	Capacity building of CSOs and private sectors on ECP mainstreaming.			X	X	IP: GNHC RP: NEC	Trainings/workshops/travel/misc	-	1.500	1.500	1.500	-	-	-	-
	5.2	Capacity building of communities on installation & management of solar ovens and solar water heater.	X	X	X	X	IP: GNHC RP: Tarayana	Training/workshops,travel	-	1.000	1.000	1.000	-	-	-	-
	<b>Sub-total</b>									<b>-</b>	<b>2.500</b>	<b>2.500</b>	<b>2.500</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>Total of Outcome 1</b>									<b>1.500</b>	<b>39.803</b>	<b>41.303</b>	<b>27.597</b>	<b>13.706</b>	<b>-</b>	<b>282,704</b>
<b>2. Outcome 2: ECP mainstreamed in all development plans and programmes at the local level.</b>																
<b>JSP Output 2.1:</b> Local Development Planning Manual (LDPM) Revised with integration of ECP concerns, and available for use by LG.  <b>Indicators:</b> 1. No of Gewogs and Dzongkhags that actively use ECP integrated LDPM from 2012/13 2. Local Development Planning Manual(LDPM) in place with ECP concerns addressed in planning process  <b>Target:</b> 1. 205 Gewogs and 20 dzongkhags use the ECP integrated LDPM from 2011/12. 2. LDPM developed with ECP components	<b>1</b>	<b>Revise LDPM from ECP perspective and build capacity of LG functionaries.</b>														
	1.1	Revise LDPM for 11 FYP by improving mainstreaming techniques/process throughout the stages of the manual			X	X	IP: GNHC RP: LDD(GNHC)	TA/75700: Training/workshops/misc/publication/printing		1.500	1.500	1.500	-	-	-	-
	1.2	Capacity building of all LGs, Thromde A (elected/staff) on ECP Mainstreaming in local development planning, plans & programs, including M&E.		X	X	X	IP: GNHC RP: DLG(MoHCA)	Trg/workshop; Logistics & Travel	-	14.210	14.210	0.900	1.744		\$	36,000
	<b>Sub-total</b>									<b>-</b>	<b>15.710</b>	<b>15.710</b>	<b>13.966</b>	<b>1.744</b>	<b>-</b>	<b>36,000</b>
	<b>2</b>	<b>Apply benefit sharing mechanism and build capacity in PES.</b>														

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			J-S	O-D	J-M	A-J										
<b>Output 2.2:</b> Benefit Sharing mechanisms applied in selected sites.  <b>Indicator:</b> 1. No of benefit sharing schemes demonstrated and applied to pro-poor communities(for increased income, environmental improvement)  <b>Target:</b> 1.1 Develop and pilot sustainable financing mechanism for HWC (at least in one gewog). 1.2 Pilot pro-poor PES in potential sites.	2.1	PES and other benefit sharing mechanisms at local level enhanced.	X	X	X	X	WMD(MoAF)	71300: National Consultant	-	0.700	0.700	-	0.700		\$ 14,433	
	2.2	Training/awareness on PES concepts at local level and community.	X	X	X	X		71600: Travel/misc	-	1.000	1.000	-	1.000		\$ 20,619	
	2.3	Study tours for the community members and stakeholders to PES implemented sites.	X	X	X	X		74500: Sundry	-	1.000	1.000		1.000		\$ 20,619	
	2.4	Capacity building of communities(gewogs) in addressing HWC with mitigation measures at the local level			X	X	WCD(MoAF)	trg/sensitization,travel,misc		1.500	1.500	1.500				
<b>Sub-total</b>									-	<b>4.200</b>	<b>4.200</b>	<b>1.500</b>	<b>2.700</b>	-	<b>55,671</b>	
<b>Output 2.3:</b> Capacity at local level to mainstream ECP strengthened.  <b>Indicators:</b> 1. Existence of ECP integrated Capacity Development (CD) Strategy and plan that are in place;  2. No of CD grants allocated to agreed mechanism. 3. Number of LG functionaries by type/level trained on ECP mainstreaming and climate change induced disaster  4. No of Dzongkhags equipped with practical tools/ instruments for coping with climate induced disasters.  <b>Targets:</b> 1. CD Strategy developed and put in place by 2011/12; 2. Discretionary CD grants allocation mechanism in place and rolled out by 2010/11. 3. Train LG functionaries (both elected and non elected and community members) 4. CBDRM plan implemented in two dzongkhags.	<b>3</b>	<b>Implement Capacity Development(CD) grant activities emanating from CD needs assessment, and build capacity of LG functionaries.</b>														
	3.1	Implement CD grant activities in the 5 pilot dzongkhags and gewogs (Activities to be incorporated based on the need assessment)		X	X	X	IP: GNHC RP: DLG(MoHCA)	CD Grant	15.000	49.000	64.000	64.000				
	3.2	Undertake long term institutional capacity building of DLG (M.Sc.)	X	X	X	X	IP: GNHC RP: DLG(MoHCA)	Training	-	2.500	2.500	2.500	-			
	3.3	Prepare State of the Environment Report for two selected dzongkhags.			X	X	IP: GNHC RP: NEC	71300: National Consultant	-	0.800	0.800		0.800			16,495
								75700: Training/ workshops	-	0.500	0.500	-	0.500		10,309	
	3.4	Capacity building of LGs(elected/staff) and communities on disaster risk reduction and integration of adaptation measures in local development plans		X	X	X	IP:GNHC RP:DDM(MoHCA)	Trg/workshop; Logistics & Travel	1.000	1.000	2.000	2.000				
	3.5	Develop ECP integrated rural road master plan.			X	X	IP: GNHC RP: Farm Road Taskforce( MoWHS,DLG, MoAF,GNHC)	71200:TA/wor kshops/misc	-	1.500	1.500		1.500		\$ 30,928	
3.6	Conduct advocacy and sensitization of the stakeholders on road master plan and application of EFRC.				X	75700: Training/ workshops		-	1.500	1.500		1.500		\$ 30,928		

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	3.7	Study visit (Ex-country) for 4Thrompons/4 Executive secretaries,2 pvt entrepreneurs(1 waste collector(mongar),1greenerway(t/phu) - to study & familiarize on green initiatives for eco-efficient, low carbon, smart, pro-poor & sustainable municipality planning & development;				X	X	IP:GNHC RP:GNHC	Training/works hops,travel		3.500	3.500	3.500	-			
<b>Sub-total</b>								<b>16.000</b>	<b>60.300</b>	<b>76.300</b>	<b>72.000</b>	<b>4.300</b>	<b>-</b>	<b>88,660</b>			
<b>Output 2.4:</b> Periodic monitoring of ECP integration into local plans.  <b>Indicator:</b> 1. No of LG plans that include ECP issues 2. No of LG budgets that include at least XXX percentage of total budget allocated to ECP issues(means of verification PEE exercise)  <b>Targets:</b> 1. Assess annual plans and budgets and mainstream ECP where required.	<b>4</b>	<b>Develop M &amp; E framework to monitor ECP CD grants.</b>															
	4.1	Monitoring integration of ECP concerns/issues in the annual plans & budgets in line with LDPM, ECP mainstreaming guidelines & process steps matrix.				X	X	X	71600: Travel/DSA	-	0.200	0.200	0.100	0.100	\$ 2,062		
	4.2	Develop customize M & E framework for LG to monitor ECP CD grants.				X	X	X	75700: workshops	-	0.200	0.200	0.100	0.100	\$ 2,062		
									71300: National Consultant	-	0.200	0.200	0.100	0.100	\$ 2,060		
	<b>Sub-total</b>								<b>-</b>	<b>0.600</b>	<b>0.600</b>	<b>0.300</b>	<b>0.300</b>	<b>-</b>	<b>6,184</b>		
<b>Total of Outcome 2</b>								<b>16.000</b>	<b>80.810</b>	<b>96.810</b>	<b>87.766</b>	<b>9.044</b>	<b>-</b>	<b>186,515</b>			
<b>3. Outcome 3: LoCAL- Increased Financing of Local Governments for Performance Based Climate Resilience Grants (PBCRG)</b>																	
<b>Output 1.0:</b> Effective and transparent CCA financing mechanism for Local Government (Dzongkhags and Gewogs), through establishing a Performance Based Climate Change Resilience Grant System (PBCRAGS)  <b>LoCAL Indicators:</b> 1. PBCRAGS developed and applied in two pilot Dzongkhags and two Gewogs.  <b>Target:</b> PBCRAGS facility established for LG's	1.1	Review of the Performance Assessment system for the performance based climate resilience grant introduced in pilot LGs				X		X	IP : DLG	71200 Int'l TA		0.485	0.485	-	-	0.485	\$ 10,000
	1.2	Capital performance based climate resilience grant budgets released from LoCAL to LGs	X					X	IP : DLG	72600 Grants		24.436	24.436	-	-	24.436	\$ 503,833

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		J-S	O-D	J-M	A-J														
<b>Sub-total</b>													-	24.921	24.921	-	-	24.921	513,833
<b>Output 2.0:</b> Inclusive, effective and accountable Climate Change Apdaptation (CCA) planning process designed and integrated in the Local Development Planning Process of Dzongkhags and Gewogs  <b>Indicators:</b> 1.CCA planning guidelines developed and implemented in pilot LGs;  <b>Target :</b> CCA Plans in pilot LGs implemented and CCAG utilised.	2.1	Support to the vulnerability assessment to develop proposals for performance based climate resilience grants additional/upscaling to new LGs.					IP : DLG	71600 Travel 71200 Int'l TA	0.243	-	0.243			0.243	\$ 5,000				
	3.1	Design the Performance Based Climate Resilience Grant System for selected municipalities.			X	X	IP : DLG	71200 Int'l TA	-	1.019	1.019	-	-	1.019	\$ 21,000				
<b>Output 3.0:</b> Effective and transparent Municipal PBCRAGS and CCA planning process developed and established  <b>Indicator:</b> 1. PBCCAGS developed and applied in pilot municipalities;  <b>Target:</b> PBCCAGS facility implemented in pilot municipalities.	3.2	Design the Performance Assessment system for the PBCRGG, including baselines for the selected municipalities.			X	X	IP : DLG	71200 Int'l TA	-	0.922	0.922	-	-	0.922	\$ 19,000				
	3.3	Capital PBCR Grant budgets released from LoCAL to pilot municipalities					IP : DLG	72600 Grants											
	<b>Sub-total</b>								0.243	1.941	2.184	-	-	2.184	45,000				
<b>Total of Outcome 3</b>								0.243	26.862	27.105	-	-	27.105	558,833					
<b>1</b>	<b>Assurance activity/Programme Management</b>																		
1.1	Programme Management Cost (PMG meetings, SCM and Joint Annual Review etc.)		X	X	X	X	IP - GNHCS	75700: Training/ workshops	0.200	0.900	1.100	0.200	0.200		4,124				
								73400: Transport	-	0.800	0.800	-	0.113		2,350				
								74500: Sundry	-	0.093	0.093	-	0.093		1,938				
1.2	Implement "Theory of Change" recommendations wherever necessary									0.300	0.300	0.300	-						
1.3	M & E cost of PMU	X	X	X	X	IP - GNHCS	71600: Travel/DSA	0.200	0.200	0.400	0.200	0.200		4,124					
1.4	Equipment	X	X	X	X	IP - GNHCS	72800: Equipment	-	0.218	0.218	0.100	0.118		2,450					
1.5	Contractual services of Project Support Officer for JSP.	X	X	X	X	UNDP	61200: Salaries Costs	-	0.400	0.400	-	0.400		\$ 8,247					

## Work Plan for Joint Support Programme (2012/13)

EXPECTED OUTPUTS and Indicators including targets	PLANNED ACTIVITIES including M&E to be undertaken during the year towards stated Outputs	TIMEFRAME				Implementing Partner (IP)	Budget Description	Amount (NU in Millions)			Source of Fund (in million NU)			Remarks (UNDP/UNEP in US\$)	
		2012/13						Responsible Party (RP)	2011/12	2012/2013	Total	ROD	UNDP/ UNEP (PEF)		UNCDF
		J-S	O-D	J-M	A-J										
		X	X	X	X	UNDP	72800: Equipment		0.100	0.100	-	0.100		\$ 2,050	
1.6	Programme meeting, reviews, advocacy and equipment.	X	X	X	X	UNCDF	71600: Travel 72800: Equipment		0.728	0.728			0.728	\$ 15,000	
1.7	On-site Review (GNHCS)		X		X	UNDP									
<b>Sub-total</b>								<b>0.400</b>	<b>3.739</b>	<b>4.139</b>	<b>0.800</b>	<b>1.224</b>	<b>0.728</b>	<b>40,282</b>	
<b>TOTAL</b>								<b>18.143</b>	<b>151.214</b>	<b>169.357</b>	<b>116.163</b>	<b>23.974</b>	<b>27.833</b>	<b>1,068,335</b>	
<b>RoD's Contribution</b>														<b>116.20</b>	
<b>UNDP/UNEP PEI Contribution</b>														<b>23.974</b>	<b>\$ 494,500</b>
<b>UNCDF LoCAL Contribution</b>														<b>27.833</b>	<b>\$ 573,833</b>